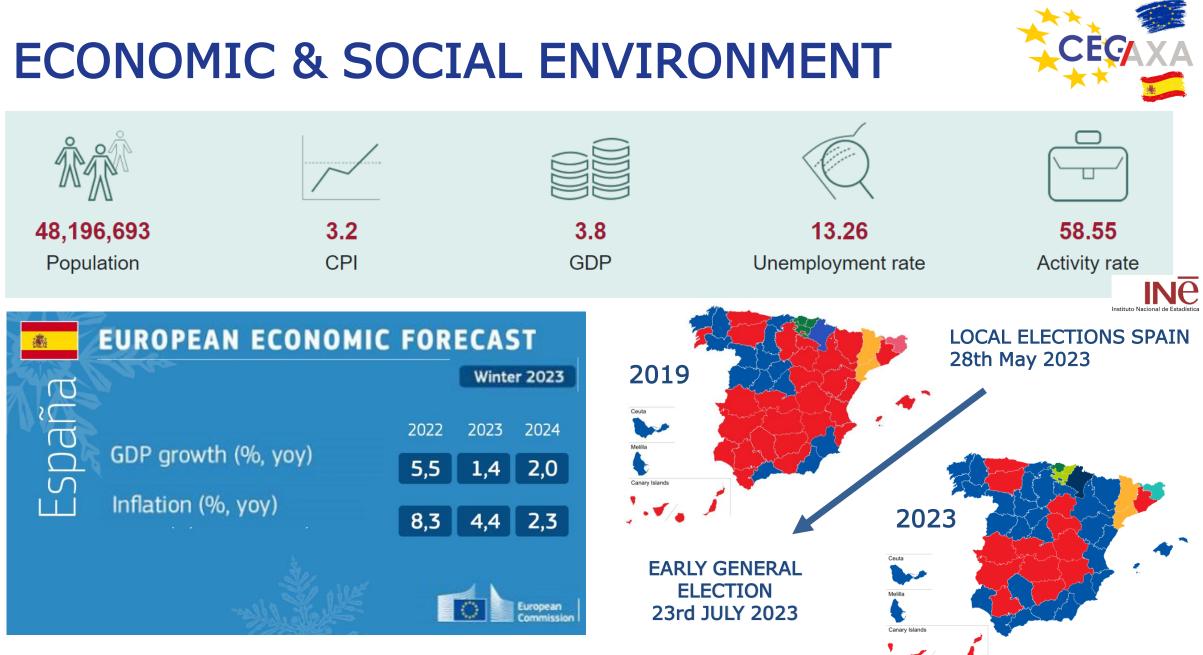




JUN 2023 - COUNTRY UPDATE



AXA EWC – Spain update - CONFIDENTIAL

AXA ECONOMIC

<u>2022</u>

AXA Seguros

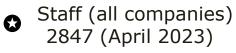
Gross revenues December 31 (in Euro million, except percentages)

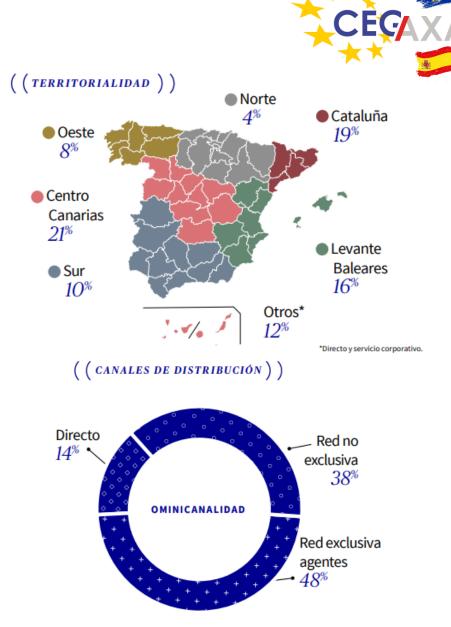
2,717 (+8%)

Ranking (Spanish Assoc. of Insurance Companies. ICEA) P&C 5th (4,9%) L&S 9th (3,1%)

May 2023: Growth +6.8% in Total Premiums (improving 1.1 pts vs. April)







AXA SOCIAL ENVIRONMENT



Under negotiation:

- Redundancy procedure
- Agreement, based on voluntary nature (early retirements and compensated departures) in force until June 2024
- Causes: outsourcing
- Other measures: Restart Programme, relocation through internal employment exchange (geographic and functional mobilities)
- Result: total outplacement of all the people affected who have not opted for a termination
- AXA Collective Agreement
- Integration AXA + Credit Mutuel
- The 3rd day of teleworking





ECONOMIC & SOCIAL ENVIRONMENT



- Strategy: No information at local level
 - Global Strategy told last AXA Partners meeting last June 13th :
 - Focus on efficiency benefits in digitalization and transformation
 - Increase collaboration for home assistance
 - Platforms: Increased automation and digitization
 - Employment: Precarious and part-time
 - Work overload
 - IT tools: do not work, workload increases.



IPAS Barcelona

IPAS Madrid

997

213

1210

Inter Partner

ASSISTANCE

Total

Grupo España



Total 719

- 12 different companies
- Reinforced presence in non-life and health
- Several company labour agreements
- Integration process still to be negotiated
- Contacts between employee representatives of both companies







